

Independent Transportation Surtax Oversight Board Regular Meeting

April 29, 2022

9:30 AM

Welcome and Roll Call

- Chair, Alan Hooper-- Call to Order
- Administrative Specialist, Roy Burnett – Roll Call

REGULAR AGENDA OVERVIEW

Action Item(s) Anyone wishing to speak on an Action Item must pre-register at: [Register To Speak](#) **PRIOR** to the Chair moving into discussion of that Item. A member of the public wishing to address the Oversight Board on an Action Item will have two minutes.

Approval of Minutes from Regular Meeting January 28, 2022

Discussion? Q&A?

Presentations

RSM Surtax Fund Audit Report, FY2021

Brett Friedman, RSM
Sardou Mertilus, RSM

Transportation Surtax Program of Broward County, Florida

Report to the Honorable Mayor,
Members of the County Commission and
Members of the Independent Transportation
Surtax Oversight Board

Fiscal Year Ended September 30, 2021





RSM US LLP

March 29, 2022

100 NE Third Avenue
Suite 300
Fort Lauderdale, Florida 33301

Honorable Mayor, Members of the Board of County Commission and
Members of the Independent Transportation Surtax Oversight Board
Broward County, Florida

T +1 954 462 6300
F +1 954 462 4607

www.rsmus.com

Attention: Honorable Mayor, Members of the County Commission and Members of the Independent
Transportation Surtax Oversight Board

We are pleased to present this report related to our audit of the special-purpose financial statements of the Transportation Surtax Program of Broward County, Florida (the Surtax Program), as of and for the year ended September 30, 2021. This report summarizes certain matters required by professional standards to be communicated to you in your oversight responsibility for the Program's financial reporting process.

This report is intended solely for the information and use of the Honorable Mayor, Members of the Board of County Commission, Members of the Independent Transportation Surtax Oversight Board and management, and is not intended to be and should not be used by anyone other than these specified parties. It will be our pleasure to respond to any questions you have about this report. We appreciate the opportunity to be of service to Broward County, Florida.

RSM US LLP

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AUDIT | TAX | CONSULTING

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• Representation letters	

REQUIRED COMMUNICATIONS

Generally accepted auditing standards (AU-C 260, *The Auditor's Communication With Those Charged With Governance*) require the auditor to promote effective two-way communication between the auditor and those charged with governance. Consistent with this requirement, the following summarizes our responsibilities regarding the special-purpose financial statement audit as well as observations arising from our audit that are significant and relevant to your responsibility to oversee the financial and related compliance reporting process for the Surtax Program.

Our Responsibilities With Regard to the Financial Statement and Compliance Audit

Our responsibilities under auditing standards generally accepted in the United States of America have been described to you in our arrangement letter dated October 27, 2021. Our audit of the special-purpose financial statements does not relieve management or those charged with governance of their responsibilities, which are also described in that letter.

Overview of the Planned Scope and Timing of the Financial Statement Audit

We have issued a separate communication dated October 25, 2021, regarding the planned scope and timing of our audit and identified significant risks.

Accounting Policies and Practices

Preferability of Accounting Policies and Practices

Under generally accepted accounting principles, in certain circumstances, management may select among alternative accounting practices. In our view, in such circumstances, management has selected the preferable accounting practice.

Adoption of, or Change in, Accounting Policies

Management has the ultimate responsibility for the appropriateness of the accounting policies used by the Surtax Program. The Surtax Program did not adopt any significant new accounting policies, nor have there been any changes in existing significant accounting policies during the current period.

Significant Accounting Policies

We did not identify any significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

Significant Unusual Transactions

We did not identify any significant unusual transactions.

Management's Judgments and Accounting Estimates

Summary information about the process used by management in formulating particularly sensitive accounting estimates and about our conclusions regarding the reasonableness of those estimates is in the attached Summary of Significant Accounting Estimates.

Basis of Accounting

The basic financial statements were prepared on the assumption that the Surtax Program will continue as a going concern.

Audit Adjustments and Uncorrected Misstatements

There were no audit adjustments proposed by us and recorded by County management for the Surtax Program. We are not aware of any uncorrected misstatements other than misstatements that are clearly trivial.

Observations About the Audit Process

Disagreements With Management

We encountered no disagreements with management over the application of significant accounting principles, the basis for management's judgments on any significant matters, the scope of the audit or significant disclosures to be included in the special-purpose financial statements.

Consultations With Other Accountants

We are not aware of any consultations management had with other accountants about accounting or auditing matters.

Significant Issues Discussed With Management

No significant issues arising from the Program's audit were discussed with or were the subject of correspondence with management.

Significant Difficulties Encountered in Performing the Audit

We did not encounter any significant difficulties in dealing with management during the audit.

Internal Control Matters

We will issue, under separate cover before June 30, 2022, the following reports in connection with our audit, as required by *Government Auditing Standards*, *Uniform Guidance*, and *Chapter 10.550, Rules of the Auditor General of the State of Florida*:

- Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*
- Management Letter in Accordance with Chapter 10.550, *Rules of the Auditor General of the State of Florida*

There were no matters reported in those reports that are relevant to the Program.

Significant Written Communications Between Management and Our Firm

Copies of significant written communications between our firm and the management of the County, including the representation letter provided to us by management, are attached as Exhibit A.

SIGNIFICANT ACCOUNTING ESTIMATES

Accounting estimates are an integral part of the preparation of financial statements and are based upon management's current judgment. The process used by management encompasses their knowledge and experience about past and current events, and certain assumptions about future events. You may wish to monitor throughout the year the process used to determine and record these accounting estimates. The following summarizes the significant accounting estimates reflected in the Surtax Program's September 30, 2021 basic financial statements.

Significant Accounting Estimates

Investment Valuation

Accounting policy	Investments are reported at fair value.
Management's estimation process	The County engages an external investment consultant to perform a valuation assessment of their investments which is reviewed by management on a periodic basis and at year end.
Basis for our conclusion on the reasonableness of the estimate	We tested the values of a sample of investment securities and concluded that the values as reported are reasonable.

EXHIBIT A

Significant Written Communications Between Management and Our Firm



FINANCE AND ADMINISTRATIVE SERVICES DEPARTMENT

115 S. Andrews Avenue, Room 513 • Fort Lauderdale, Florida 33301 • 954-357-7130 • FAX 954-357-7134 • Email: finance@broward.org

March 29, 2022

RSM US LLP

100 NE 3rd Avenue, Suite 300

Fort Lauderdale, Florida 33301

This representation letter is provided in connection with your audit of the special-purpose financial statements of each major fund of the Transportation Surtax Program of Broward County, Florida (the Surtax Program), as of and for the year ended September 30, 2021, for the purpose of expressing our opinion on whether the special purpose financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

We confirm, to the best of our knowledge and belief, that as of the date of this letter:

Financial Statements

1. We have fulfilled our responsibilities, as set out in the terms of the audit services agreement dated October 27, 2021, for the preparation and fair presentation of the financial statements referred to above in accordance with U.S. GAAP.
2. We acknowledge our responsibility for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
3. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
4. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable and reflect our judgment based on our knowledge and experience about past and current events, and our assumptions about conditions we expect to exist and courses of action we expect to take.
5. Related-party transactions, including those with the primary government having accountability for the Surtax Program, have been recorded in accordance with the economic substance of the transaction and appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP.
6. The financial statements properly classify all funds and activities in accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, as amended.
7. All events subsequent to the date of the financial statements, and for which U.S. GAAP requires adjustment or disclosure, have been adjusted or disclosed.
8. There is no known actual or possible litigation and claims that would need to be accounted for and disclosed in accordance with U.S. GAAP.

Broward County Board of County Commissioners

Torey Alston • Mark D. Bogen • Lamar P. Fisher • Beam Furr • Steve Geller • Jared E. Moskowitz • Nan H. Rich • Tim Ryan • Michael Udine
Broward.org

9. We have no direct or indirect legal or moral obligation for any debt of any organization, public or private, or to special assessment bond holders that is not disclosed in the financial statements.
10. We have complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance. In connection therewith, we specifically represent that we are responsible for determining that we are not subject to the requirements of the Single Audit Act because we have not received, expended or otherwise been the beneficiary of the required amount of federal awards during the period of this audit.
11. We have no knowledge of any uncorrected misstatements in the financial statements.
12. Transportation surtax proceeds was collected, applied, disbursed, and expended only for authorized transportation and transit purposes, in accordance with applicable laws including, specifically, Sections 212.054 and 212.055(1), Florida Statutes.
13. Broward County Ordinance - *Section 31½ Taxation, Article V Broward County Transportation Surtax* requires that cash and investments of the Surtax Trust Fund not be commingled with any other funds, including other transportation or transit funds. Management has complied with this requirement by accounting for surtax funds in the separate Transportation Surtax Special Revenue Fund and Transportation Surtax Capital Projects Fund. Management has determined that separate custodial accounts are not required unless specified in the ordinance.

Information Provided

14. We have provided you with:
 - a. Access to all information of which we are aware that is relevant to the preparation and fair presentation of the financial statements such as records, documentation and other matters;
 - b. Additional information that you have requested from us for the purpose of the audit;
 - c. Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence; and
 - d. Minutes of the meetings of the governing board and committees, or summaries of actions of recent meetings for which minutes have not yet been prepared.
15. All transactions have been recorded in the accounting records and are reflected in the financial statements.
16. We have disclosed to you the results of our assessment of risk that the financial statements may be materially misstated as a result of fraud.
17. It is our responsibility to establish and maintain internal control over financial reporting. One of the components of internal control is risk assessment. We hereby represent that our risk assessment process includes identification and assessment of risks of material misstatement due to fraud. We have shared with you our fraud risk assessment, including a description of the risks, our assessment of the magnitude and likelihood of misstatements arising from those risks, and the controls that we have designed and implemented in response to those risks.

18. We have no knowledge of allegations of fraud or suspected fraud affecting the entity's financial statements involving:
 - a. Management.
 - b. Employees who have significant roles in internal control.
 - c. Others where the fraud could have a material effect on the financial statements.
19. We have no knowledge of any allegations of fraud or suspected fraud affecting the entity's financial statements received in communications from employees, former employees, analysts, regulators, short sellers or others.
20. We have no knowledge of noncompliance or suspected noncompliance or suspected noncompliance with laws and regulations.
21. We are not aware of any pending or threatened litigation and claims whose effects should be considered when preparing the financial statements.
22. We have disclosed to you the identity of the entity's related parties and all the related-party relationships and transactions of which we are aware.
23. We are aware of no significant deficiencies, including material weaknesses, in the design or operation of internal controls that could adversely affect management's ability to record, process, summarize and report financial data.
24. There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
25. During the course of your audit, you may have accumulated records containing data that should be reflected in our books and records. All such data have been so reflected. Accordingly, copies of such records in your possession are no longer needed by us.

Required Supplementary Information

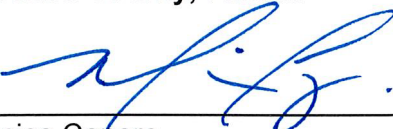
26. With respect to the budgetary comparison schedules presented in relation to the financial statements as a whole:
 - a. We acknowledge our responsibility for the presentation of such information.
 - b. We believe such information, including its form and content, is fairly presented in accordance with U.S. GAAP.
 - c. The methods of measurement or presentation have not changed from those used in the prior period.
 - d. There are no underlying significant assumptions or interpretations regarding the measurement or presentation of such information other than those disclosed in the note to the schedules.

Compliance Considerations

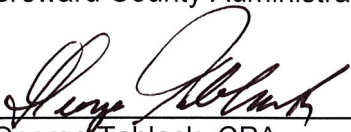
In connection with your audit conducted in accordance with *Government Auditing Standards*, we confirm that management:

27. Is responsible for the preparation and fair presentation of the financial statements in accordance with the applicable financial reporting framework.
28. Is responsible for compliance with the laws, regulations, and provisions of contracts applicable to the auditee.
29. Has identified and disclosed to the auditor that there are no instances that have occurred, or are likely to have occurred, of fraud and noncompliance with provisions of laws and regulations that have a material effect on the financial statements.
30. Is responsible for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
31. Acknowledges its responsibility for the design, implementation and maintenance of internal controls to prevent and detect fraud.
32. Has taken timely and appropriate steps to remedy identified or suspected fraud or noncompliance with provisions of laws, regulations, contracts, and grant agreements that the auditor reports (when applicable).
33. Has a process to track the status of audit findings and recommendations (when applicable).
34. Is not aware of any investigations or legal proceedings that have been initiated with respect to the period under audit.
35. Acknowledges its responsibilities as it relates to non-audit services performed by the auditor, including that it assumes all management responsibilities; that it oversees the services by designating an individual, preferably within senior management, who possesses suitable skill, knowledge or experience; that it evaluates the adequacy and results of the services performed; and that it accepts responsibility for the results of the services.

Broward County, Florida



Monica Cepero
Broward County Administrator



George Tablack, CPA
County Chief Financial Officer

Discussion? Q&A?

Cycle 3 Municipal Capital Project Update

Bryan Caletka, MPO Surtax Services
Todd Brauer, Whitehouse Group



MUNICIPAL CAPITAL PROJECTS (MCPs) UPDATE

New MCPs 2022 Application Cycle

Independent Transportation Surtax Oversight Board

April 29th, 2022

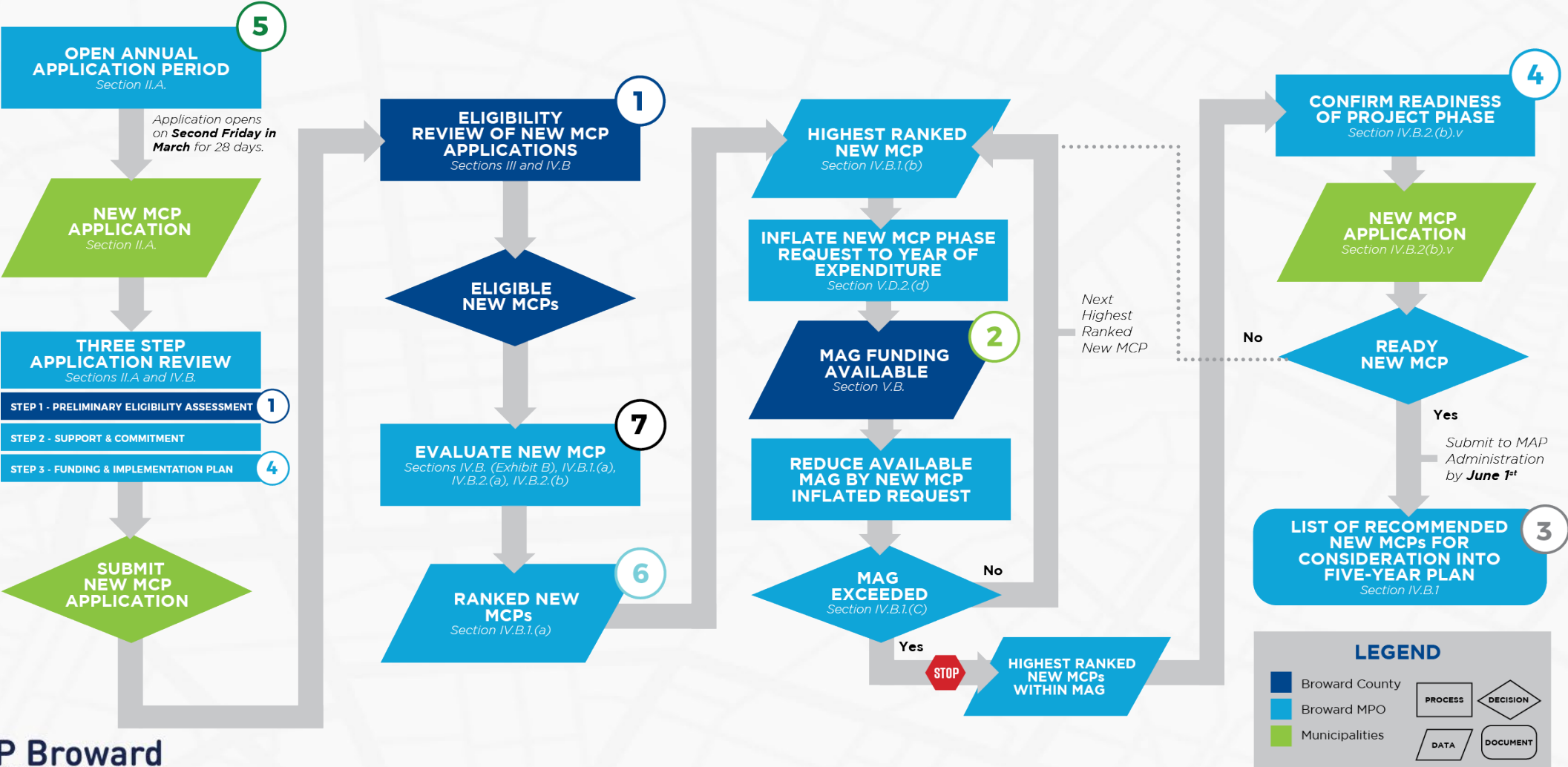
REQUIREMENTS OF THE SECOND AMENDMENT

NEW MPO EVALUATION AND RANKING PROCESS

Section IV.B

- 1 Preliminary eligibility review of each New MCP under Section 212.055, Florida Statutes, and Section III of the Second Amendment.
- 2 Evaluation of each New MCP application for MAG funding.
- 3 Evaluation of each New MCP application that will be recommended for funding in the last fiscal year of the Five-year Plan.
- 4 Evaluation of the cost estimates provided by the Municipalities.
- 5 Individual meetings with the Municipalities to evaluate New MCP applications, funding needs, and sources of funding.
- 6 Rank New MCP applications per criteria (primary and secondary) listed in *Section IV.B.2*.
- 7 Score New MCP applications using a system like the one used to evaluate Cycle 1 MCPs (*Exhibit B* in the Second Amendment).

NEW MPO EVALUATION AND RANKING PROCESS



OVERVIEW OF 2022 APPLICATION CYCLE TO-DATE



68% of municipalities
attended at least one workshop



MPO Liaison Team met with
90% of municipalities



20 municipalities
submitted applications

Education and Training

Open Application Period

January 10th, 2022

March 11th, 2022

April 8th, 2022

First New MCPs Workshop

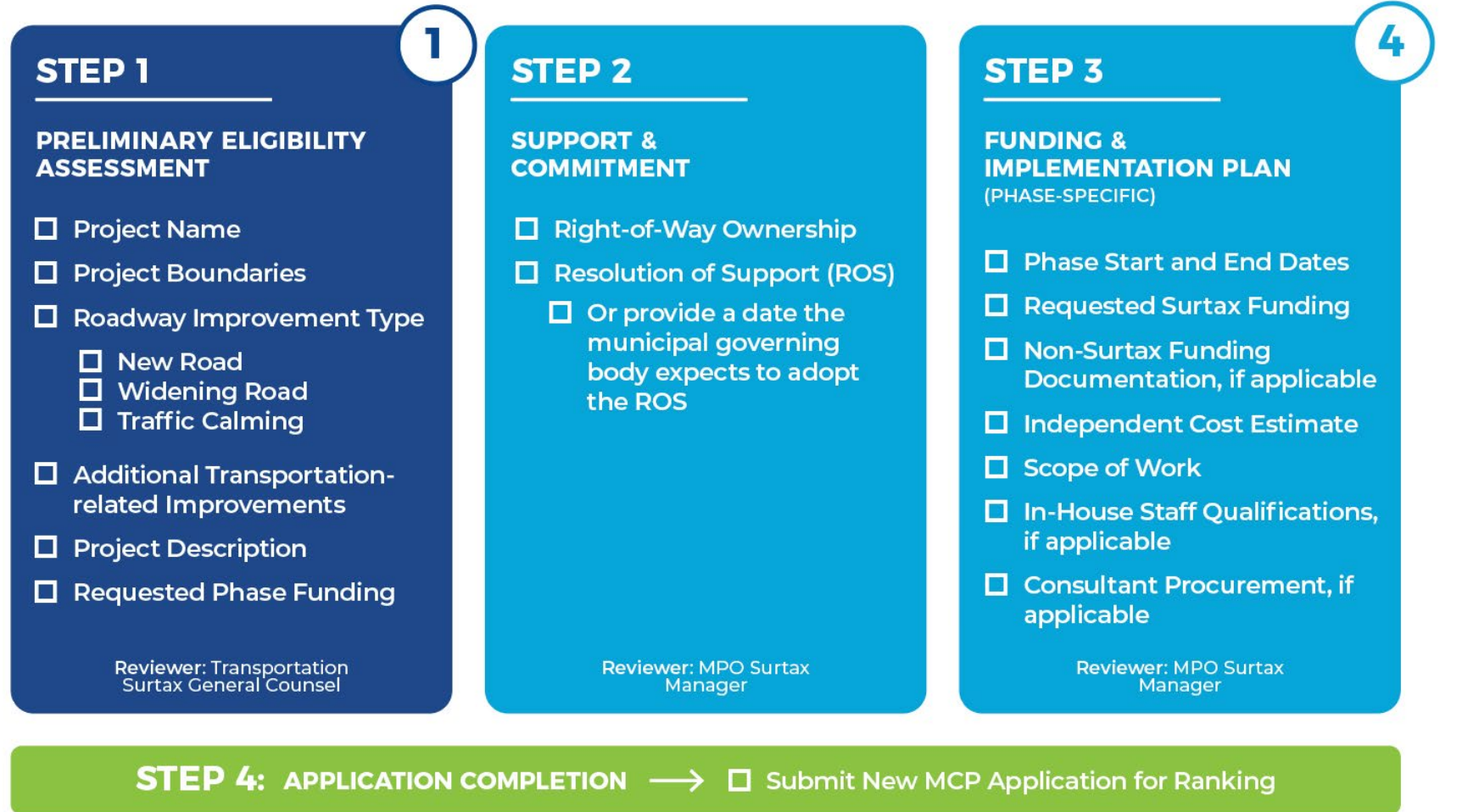
Opened

Closed

SUBMITTING NEW MCP APPLICATIONS

5

To gain access to the Portal, Municipalities must first meet to discuss their applications with MPO Surtax Manager to obtain a password to log into their account.





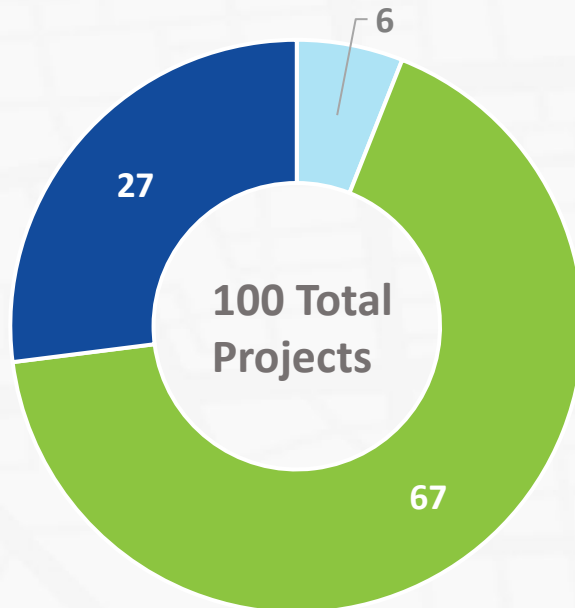
100 APPLICATIONS SUBMITTED IN 2022



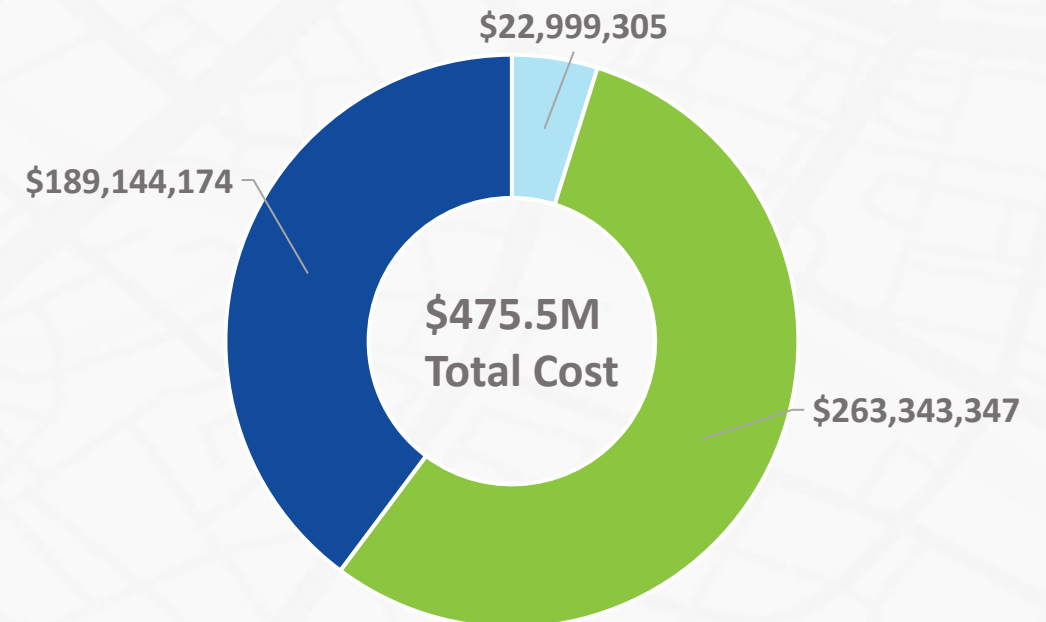
67% increase from 2021 in the number of municipalities submitting eligible New MCP applications

138% increase from 2021 in the number of New MCP applications submitted

Number of Projects by Improvement Type

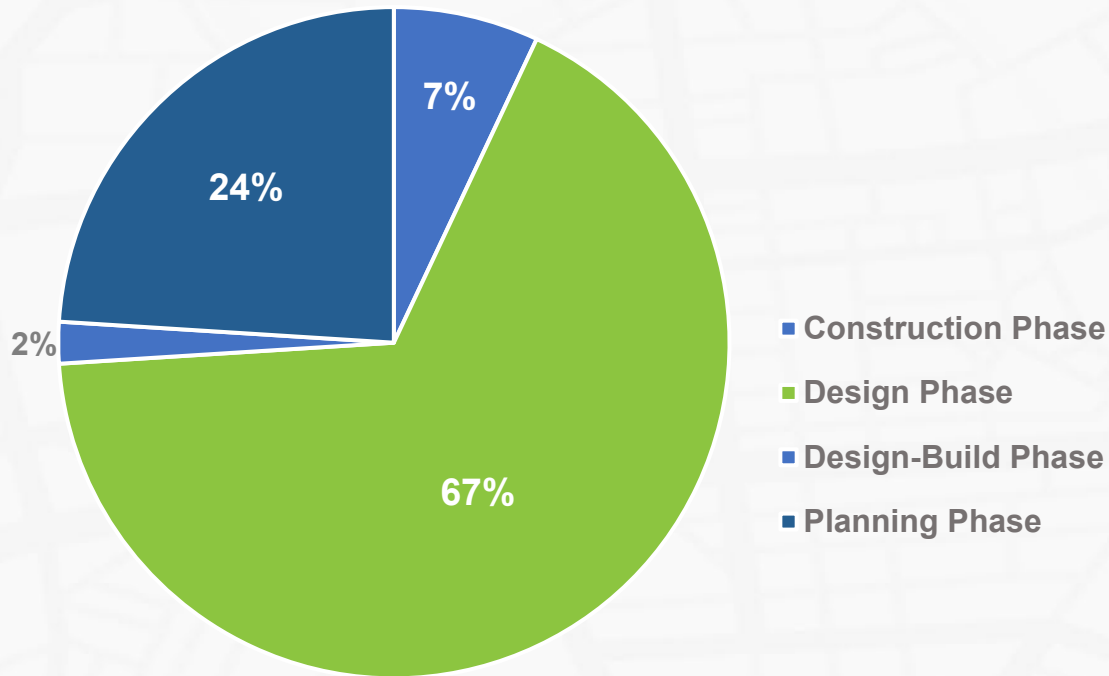


Project Cost by Improvement Type



DEVELOPMENT STATUS OF PROJECTS

PROJECT PHASE



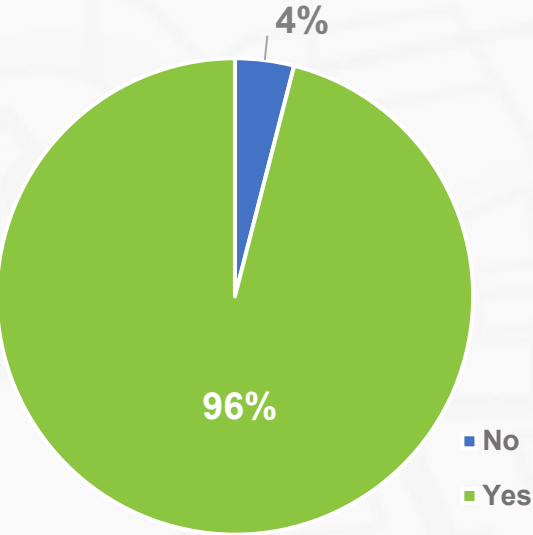
Few projects are in construction

Enhance education highlighting the benefits of design-build to advance project delivery

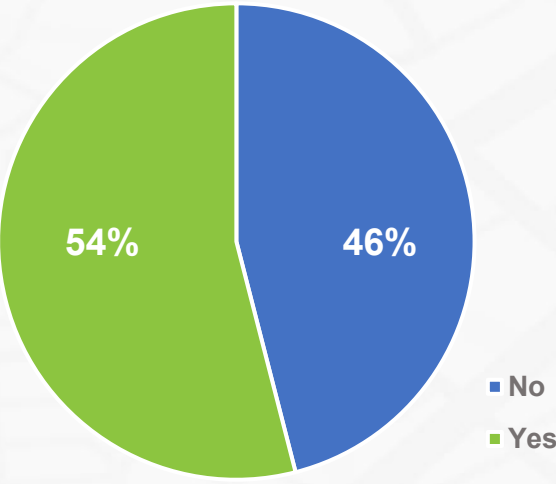
An equal distribution of project types ensures a healthy project pipeline

KEY PROJECT INFORMATION

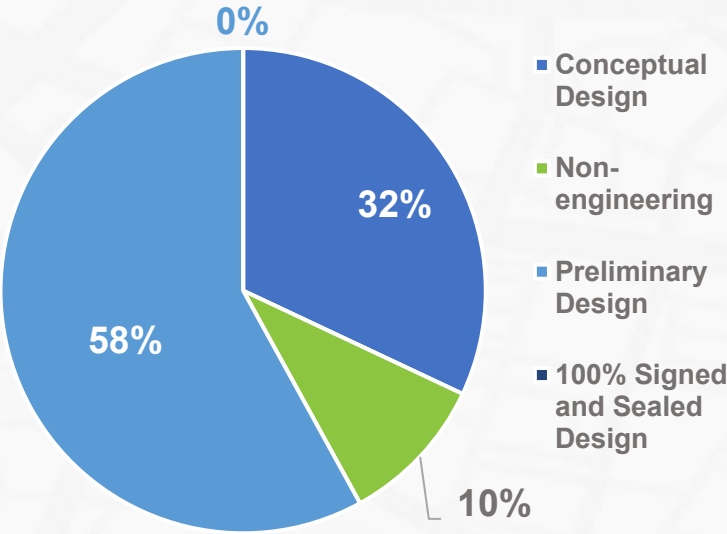
RIGHT-OF-WAY



RESOLUTION OF SUPPORT



COST ESTIMATE



Submissions have improved but there is still work to be done

- Majority projects are within existing right-of-way of the municipalities
- Nearly half of the projects lack a Resolution of Support
- Cost estimates are in varying stages of development

EVALUATION OF NEW MCPs

7

RANKING CRITERIA	DESCRIPTION	2ND AMENDMENT REFERENCE
Primary Criteria		Section IV.B.2.(a)
Add Capacity	Project Improves LOS with Additional Lane(s) on a Roadway or Bridge	Section IV.B.2.(a).i-ii
Enhance Connectivity	Project Provides New Roadway or Bridge Connection to the Regional Network	Section IV.B.2.(a).iii
Improve Safety	Provides Traffic Calming Improvements Along a Defined Corridor	Section IV.B.2.(a).iv
Secondary Criteria		Section IV.B.2.(b)
Public Support	Documented Public Outreach	Section IV.B.2.(b).iv
Construction-Readiness - Cost Estimate	Documented Independent Cost Estimates	Section IV.B.2.(b).v
Construction-Readiness - Ownership	Documented Right-of-Way Ownership or Approval	Section IV.B.2.(b).v
Construction-Readiness - Environmental	Documented Environmental Clearances	Section IV.B.2.(b).v
Applicant Performance - Project Delivery	Provided by MAP Administration	Section IV.B.2.(b).ix
Applicant Performance - Awards	Provided by MAP Administration	Section IV.B.2.(b).ix
Applicant Performance - Responsiveness	Provided by MAP Administration	Section IV.B.2.(b).ix
Land Use Policy	Municipality Enacted Land Use Policy 2.16.4 and is in Effect	Section IV.B.2.(b).vii
Leverages Funds	Leveraged Funds / Total Project Cost	Section IV.B.2.(b).ix
Public School Access	Project Provides Direct Access to a Public School	Section IV.B.2.(a).iii
Resiliency / Climate Change	Project Located in Area Identified by FEMA as "High Risk" for Flooding (Subject to Resiliency Review by MAP Administration)	Section IV.B.2.(b).i
Multi-Jurisdictional	Project Crosses Jurisdictional Boundaries	Section IV.B.2.(b).ii
Economic Impact to Underserved Areas	Project Located in Zip Codes Identified by MAP Administration	Section IV.B.2.(b).iii
Highest Local Priority	Municipality Deemed MCP as Highest Priority	Section IV.B.2.(b).viii
Cost per Mile	Project Length / Total Project Cost	Section IV.B.2.(b).ix

NEXT STEPS: RANK AND RECOMMEND



RANK NEW MCPs 6



RECOMMEND NEW MCPs 3

Provided by the MPO to the MAP Administrator by June 1st, 2022

Funding recommendations made by the MPO may not exceed the available MAG 2

MAG provided by the MAP Administrator



More information will be available once the County Administrator approves the *New MPO Evaluation and Ranking Process* (**New MPO E&R Process**)



QUESTIONS & ANSWERS

Municipal Project Update and Successes

Lina Silva & Alex Mayorga, Municipal Project Liaisons, MAP Administration

New Municipal Project Updates

10 new PFAs have been fully executed since January

- 3 MCPs (2 design 1 construction)
- 7 R&Ms

\$42.9M municipal surtax-funding under agreement

- 38 executed PFAs with 16 cities
 - MCPs: 27 Agreements totaling \$26.6M (14 design and 13 construction)
 - R&M: 11 Agreements totaling \$16.3M (All construction)

\$9.7M total advanced since inception

- MCPs: \$7.3M in payments
- R&M: \$2.4M in payments

Municipality	Total Executed PFAs*
Coconut Creek	2
Dania Beach	1
Davie	3
Deerfield Beach	3
Fort Lauderdale	1
Hollywood	4
Miramar	1
North Lauderdale	3
Oakland Park	2
Plantation	1
Pompano Beach	1
Southwest Ranches	3
Tamarac	1
West Park	4
Weston	5
Wilton Manors	3

*Totals include PFAs for Municipal Capital and R&M Projects as of April 2022

Where we are now

April 2022 Updates

38 Executed agreements

- 27 Capital Projects: 13 Construction phases (1 Completed construction, 4 underway) and 14 Design phases (8 ongoing)
- 11 Rehabilitation & Maintenance Projects (Construction only): 1 completed, 2 underway

17 Agreements in draft form

- 10 Capital Projects
- 7 Rehabilitation & Maintenance Projects

8 ineligible projects

- 5 Capital Projects
- 3 Rehabilitation & Maintenance Projects

18 project checklist documents under review

- 15 Capital Projects
- 3 Rehabilitation & Maintenance Projects

43 projects no checklist documents submitted

- 9 MCP Construction phase total \$21.2M (**DEADLINE TO COMMENCE CONSTRUCTION JUNE 2023**)
- 2 MCP converted from Design to Construction in 2021 (**deadline to commence construction extends to 2024**)
- 10 Design phase
- 5 Planning phase
- 17 R&M total \$16.4M (**no deadline to commence construction per the 2nd Amendment**)

January 2022 Updates

28 Executed agreements

- 24 Capital Projects: 12 Construction phases (1 Completed construction, 3 underway) and 12 Design phases (2 ongoing)
- 4 Rehabilitation and Maintenance Projects (Construction only): 2 of them underway

24 Agreements in draft form

- 12 Capital Projects
- 12 Rehabilitation and Maintenance Projects

7 ineligible projects

- 4 Capital Projects
- 3 Rehabilitation and Maintenance Projects

18 project checklist documents under review

- 14 Capital Projects
- 4 Rehabilitation and Maintenance Projects

47 projects no checklist documents submitted

- 29 Construction phase amount to **\$36 M (DEADLINE TO COMMENCE CONSTRUCTION JUNE 2023)***
- 13 Design phase
- 5 Planning phase
- * We incorrectly informed the Oversight Board of this deadline In consultation with Surtax Legal, only MCP Construction projects are subject to cancellation, as per Section 5.D of the 2nd Amendment

Project Successes

- **Southwest Ranches**: Drainage and Resurfacing (Construction)
 - Completed on-time and on-budget
- **West Park**: Roadway Improvements (Construction)
 - \$1.64 M awarded in surtax-funds; \$549K in leverage from Federal and City funds (over 25% of total cost)
- **Davie**: Roadway Improvements on Davie Rd and College Ave (Construction)
 - \$5.1 M awarded in surtax-funds; \$2.9M in leverage from FDOT and Town's funds (over 36% of total cost)
- **Plantation**: Roadway Resurfacing (Construction)
 - Project is on schedule and highly visible from multiple locations in the city



Project Successes continued

- **Parkland**: Lox Road being delivered by FDOT (Construction)
 - MPO, FDOT, City of Parkland and County collaboration
 - *Remains a municipal capital project, County approved LFA with FDOT 4/26/22*
- **Oakland Park**: Landscape Improvements on Oakland Park Blvd (Construction)
 - \$330k awarded in surtax-funds; \$112K in leverage from FDOT State Beautification Grant and City funds (over 25% of total cost)
 - Expected completion date by June 2022
- **Wilton Manors**: NE 26th St Improvements (Construction)
 - \$279k awarded in surtax-funds; City is leveraging \$428k (over 61% of total cost) from Tree Trust Fund, Wilton Drive Improvement District and City funds
 - Expected completion date by end of 2022
- **Deerfield Beach**: FAU Research Blvd Roadway Improvements (Design)
 - \$480K awarded in surtax-funds; City is leveraging \$454K from Road and Bridge Fund (over 49% of the total)
 - Expected completion date by January 2023



Cycle 1 Municipal Requested Cost Escalations

- Global market conditions and unexpected delay in timeframe between cost estimates and PFA executions have impacted construction costs
- County representatives met with Surtax Subcommittee representatives from the Broward County City Managers Association (BCCMA) in December 2021
- Discussions led to cost escalation proposal submitted by the BCCMA in March 2022 (included 11.9% on Planning, Design, and Construction)
- County reviewed and evaluated construction cost escalations requested by the BCCMA, and validated up to 11.9% on Cycle 1 Construction-phase projects **only**

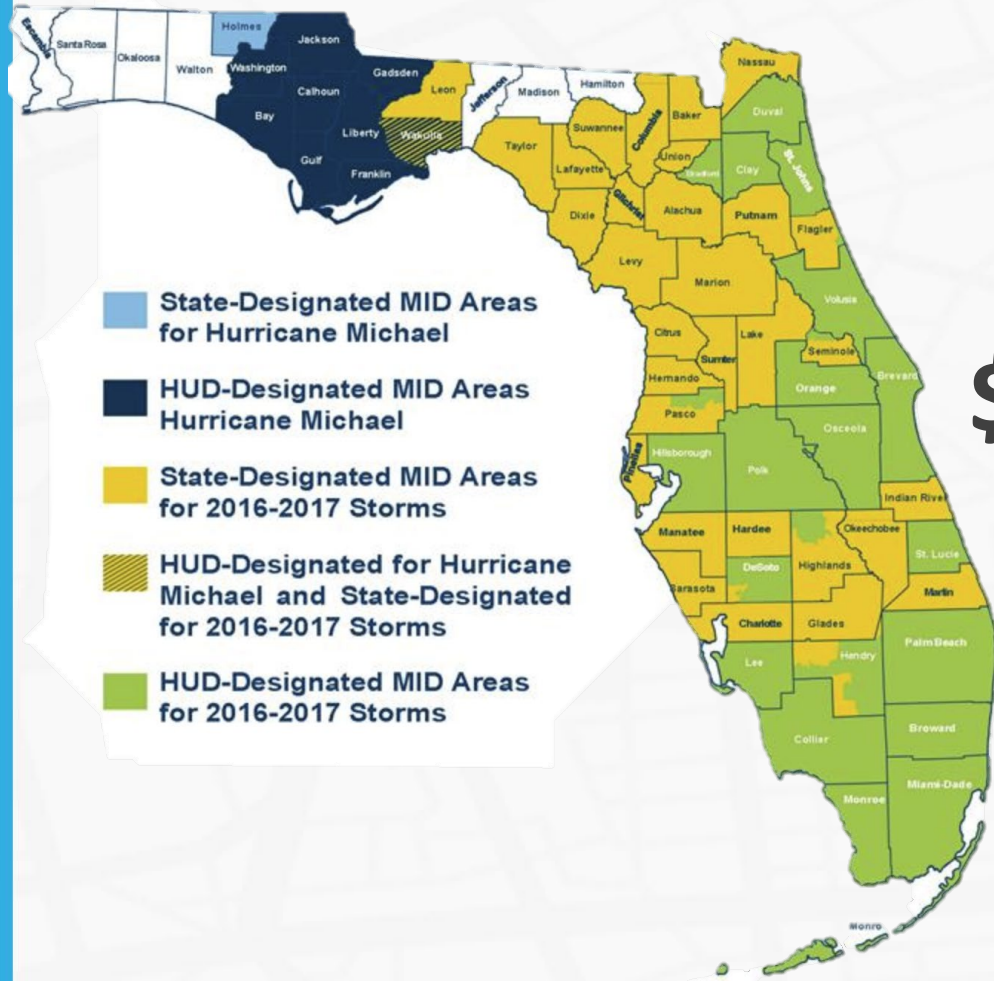
Discussion? Q&A?

Green Infrastructure Stormwater Drainage System for Flood Mitigation in Broadview Park & Innovative Sonovoid Bridge Rehabilitation

Anh Ton, Deputy Director, County Public Works Department

Green Infrastructure Stormwater Drainage System for Flood Mitigation in Broadview Park

BROWARD COUNTY BOARD OF COUNTY COMMISSIONERS
PUBLIC WORKS DEPARTMENT
HIGHWAY AND BRIDGE MAINTENANCE DIVISION



Rebuild Florida General Infrastructure Program Grant FL Department of Economic Opportunity (DEO)

\$5 M Surtax → \$21.7M Project

- 2018: The State of Florida Allocated Federal Grant Funds
- DEO Created Rebuild Florida Mitigation General Infrastructure Program to Increase Community Resilience

Rebuild Florida
General Infrastructure Program Grant
Florida Department of Economic Opportunity (DEO)

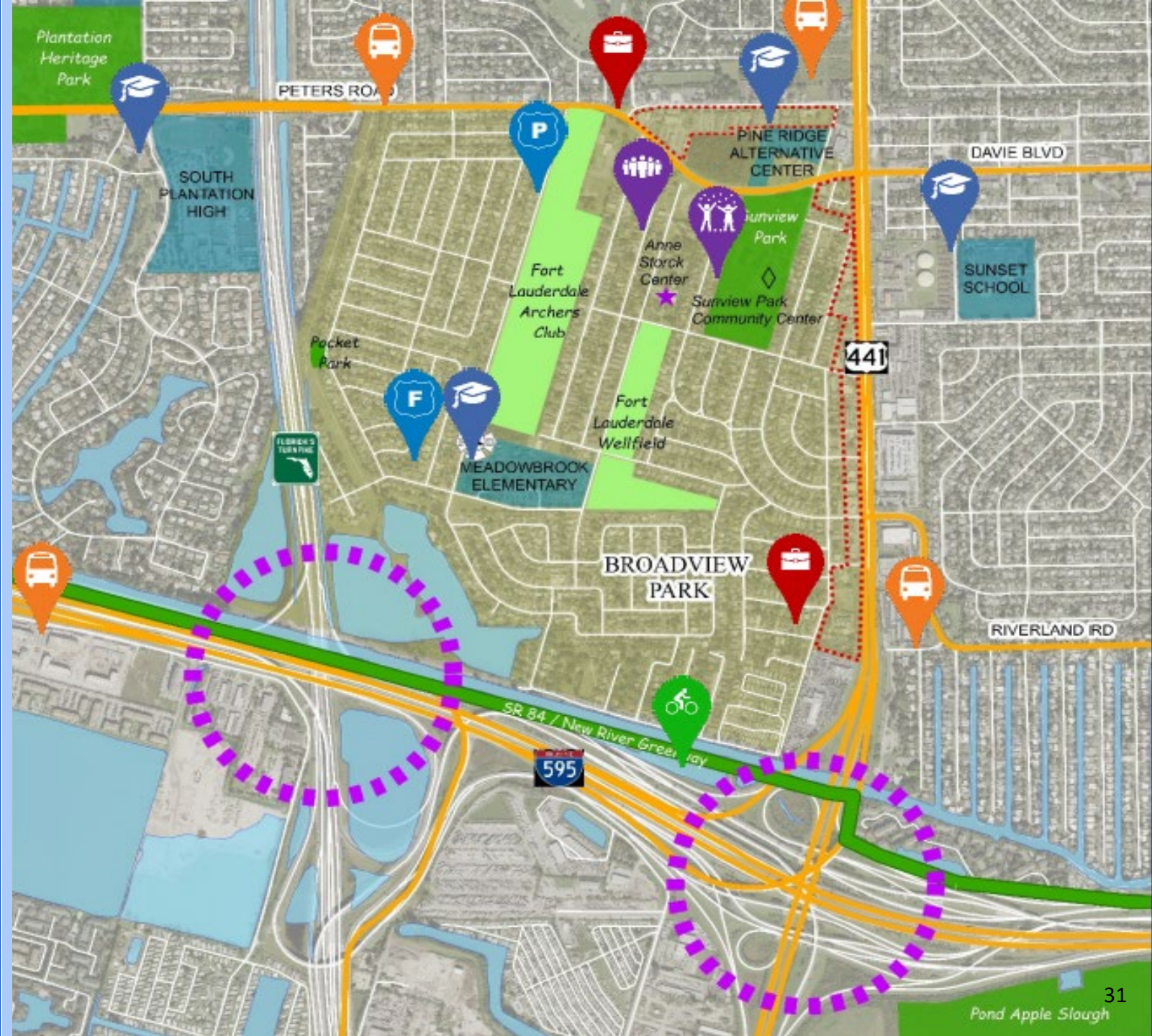
\$21.7M Project → \$5M Surtax + \$16.7M FL DEO

Provide
Matching Funds
(\$5M Surtax)

Embrace Green
Infrastructure

Innovation
Matters!

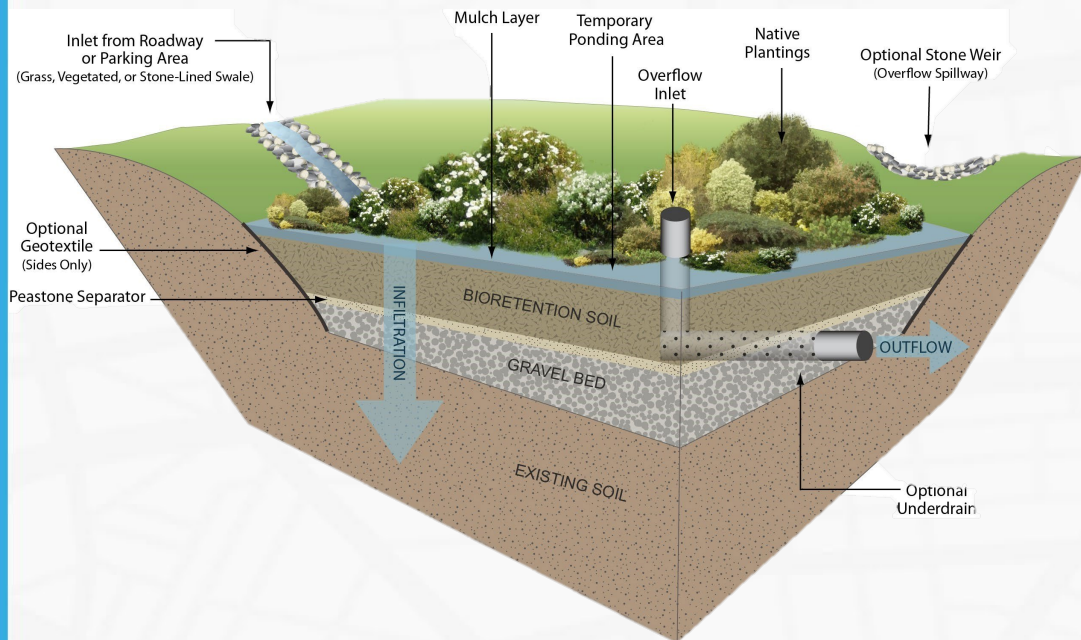
Regional Significance



Broadview Park Project Overview

PROBLEM

- Major Flooding
- Pollution Caused by Stormwater



SOLUTION

- Comprehensive Green Infrastructure Stormwater System
 - Minimize Flooding, Pollution & Erosion
 - Recharge Aquifer
 - Maximize Disaster Resiliency

Mitigating	Mitigating risks associated with natural disasters
Recharging	Recharging the aquifer for clean drinking water
Reducing	Reducing erosion and pollution to improve water quality

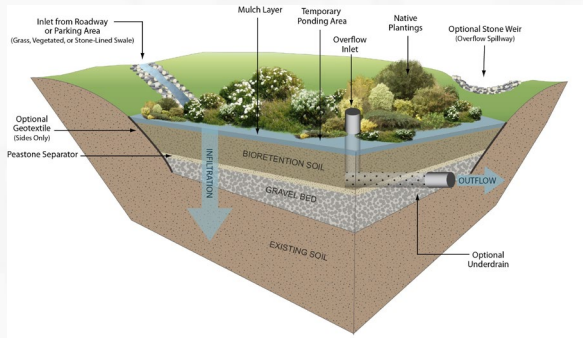
Enhancing Community Resilience



Work to be Completed

- Replacement of Conventional Existing Infrastructure with Green Infrastructure
- Turn Impervious to Pervious
- Inline Check Valves
- New Stormwater Pipe
- Stormwater Pump Stations

Illustration Courtesy of RDG Planning and Design, ISWM





Innovative Sonovoid Bridge Rehabilitation

**BROWARD COUNTY BOARD OF COUNTY COMMISSIONERS
PUBLIC WORKS DEPARTMENT
HIGHWAY AND BRIDGE MAINTENANCE DIVISION**

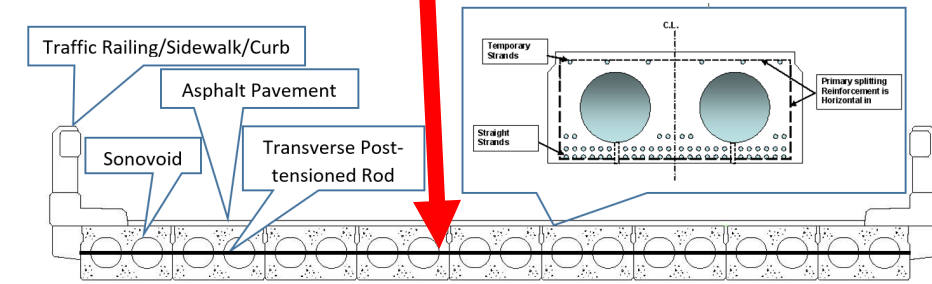
On October 2017 a partial collapse of an FDOT-owned Sonovoid bridge in Palm Beach County triggered special bridge inspections of Sonovoid bridges.



Collapsed Sonovoid Slab Unit

What Are Sonovoid Bridges?

- Voids Slabs
- Steel Transverse Reinforcement
 - Rusts & Fails
- 1950's Construction Technology



Problem

Single Point of Failure, No Redundancy

- Difficult to Inspect

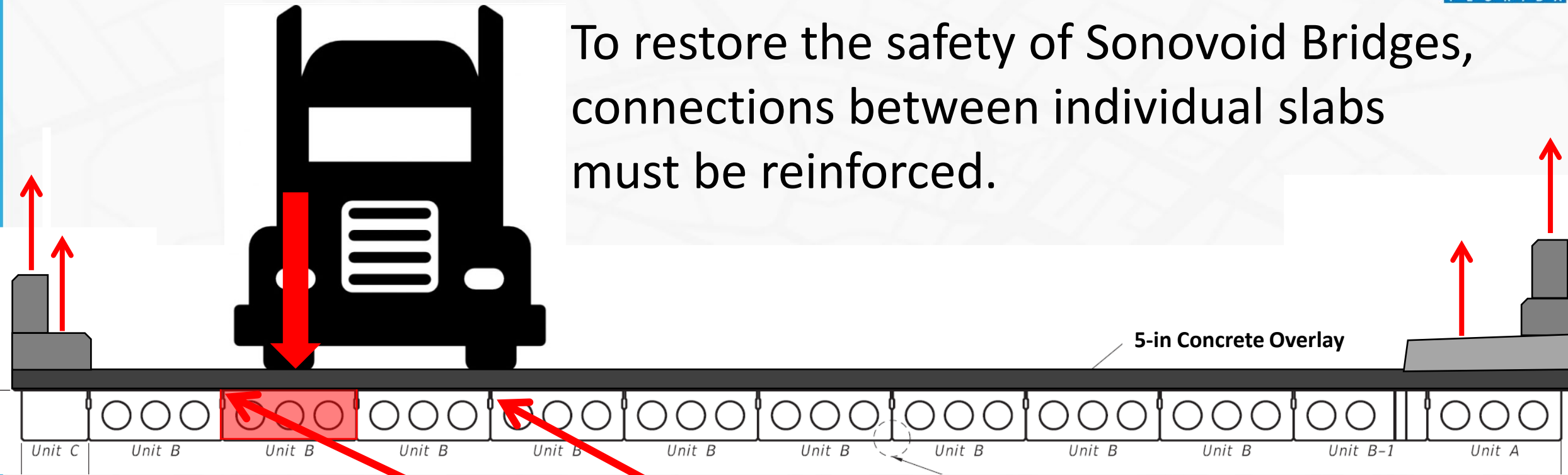
Affects Multiple Bridges in Broward County

- 39 County-Owned

Conventional Bridge Repairs: Costly, Disruptive and May Not Be Feasible

- Old Bridges Not Able to Support Additional Weight
- Affect Adjacent Roadways and Driveways
- Long Road Closures
- Huge Public Disruptions

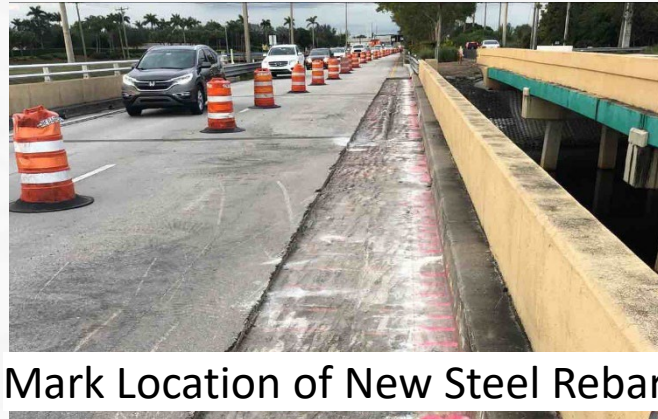
To restore the safety of Sonovoid Bridges, connections between individual slabs must be reinforced.



Near Surface Reinforcement - Reduce Weight



Remove Asphalt Overlay



Mark Location of New Steel Rebars



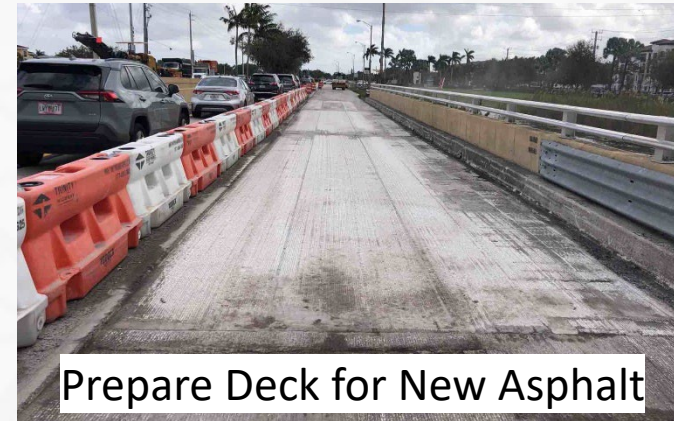
Cut Grooves



Place Steel Rebars



Fill Grooves With Epoxy



Prepare Deck for New Asphalt

Now, Do All of that From the Bottom While Standing on a Boat!



Slide will contain video in Oversight Board Meeting Presentation at April 29 Meeting

HBMD's Innovative Rehabilitation Method

Less Weight Added to Old Bridge
No Impact to Roadway Profile
3X Lower Traffic Impacts
Less Air Pollutants & GHG Emissions
Less Costly

Discussion? Q&A?

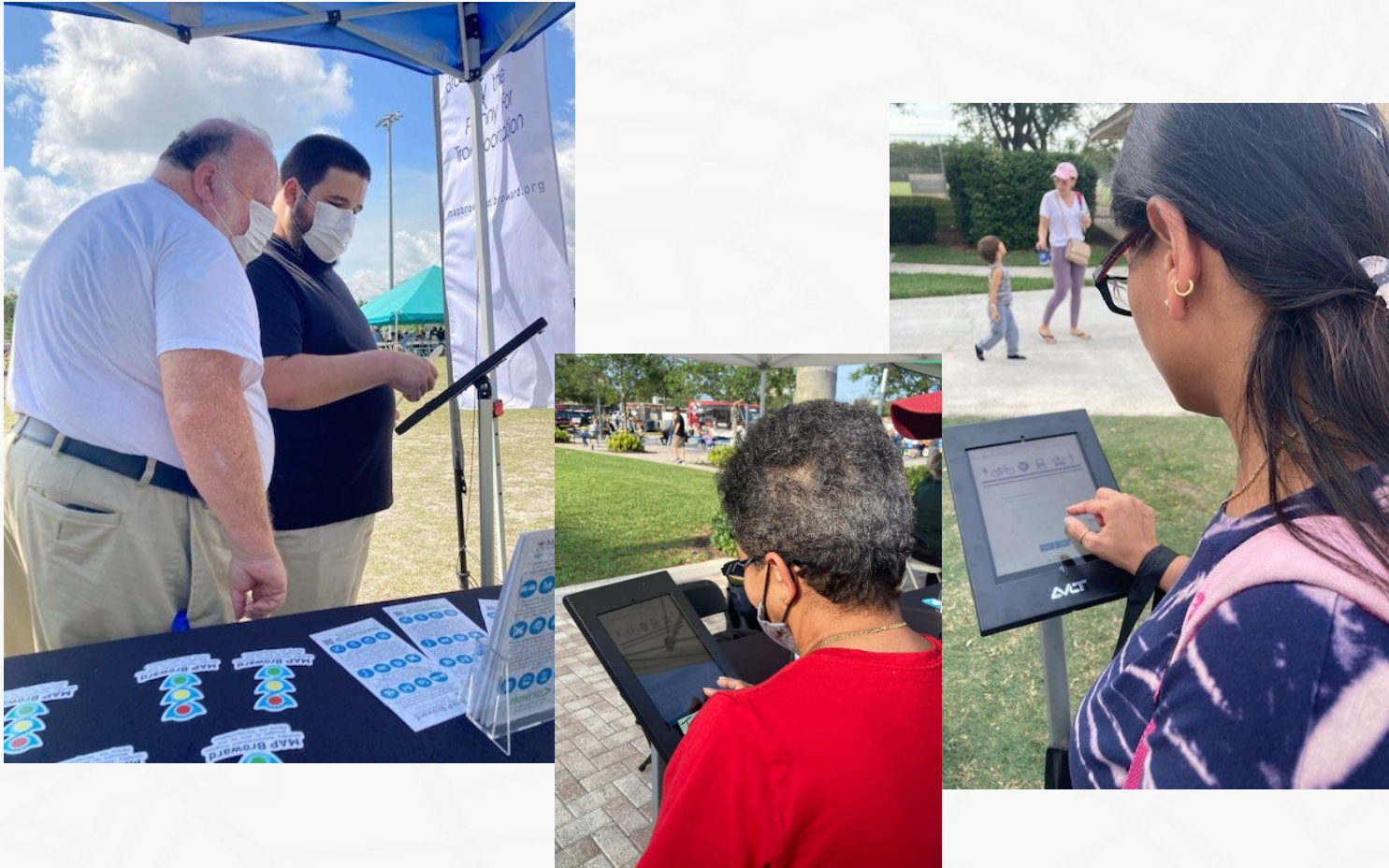
Mobility Advancement Program's Public Engagement and Outreach

Nichole Kalil, Public Information Officer, MAP Administration

Updates included in this presentation are:

- Public Engagement - Public Perception Survey
 - Survey Activity
 - Preliminary survey results
 - Next steps
- 2021 Annual Report promotion
- Public Outreach & Engagement Plan - Progress 18 months in
 - Outreach & Engagement
 - Signage Branding

In-person Public Perception Survey Activity

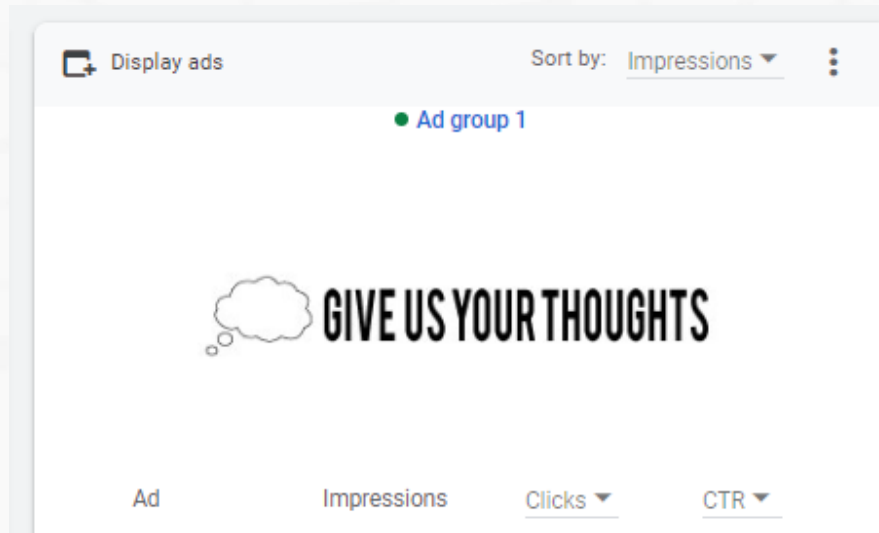


MAP Broward has participated in public facing events, on almost a weekly basis for the past couple of months; the survey has been made available via tablet stands at our table areas.

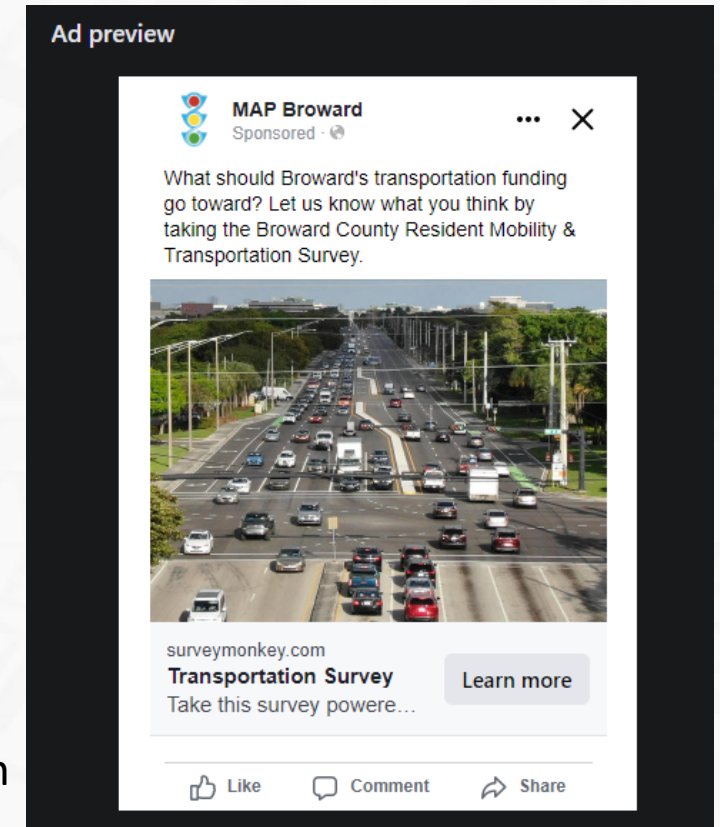


Online and Social Media Public Perception Survey Activity

The survey is being digitally promoted through geofence and demographic specific digital campaigns on both Google and Facebook. It has also been posted on the County's Nextdoor account



We will continue to ask community leaders and influencers to share the survey with their networks until we achieve our goal result amount of 2,500 respondents



Preliminary Public Perception Survey Results

Insights

TOTAL RESPONSES

494

COMPLETION RATE

71%



TYPICAL TIME SPENT

5m:29s

(Survey results as of April 27)

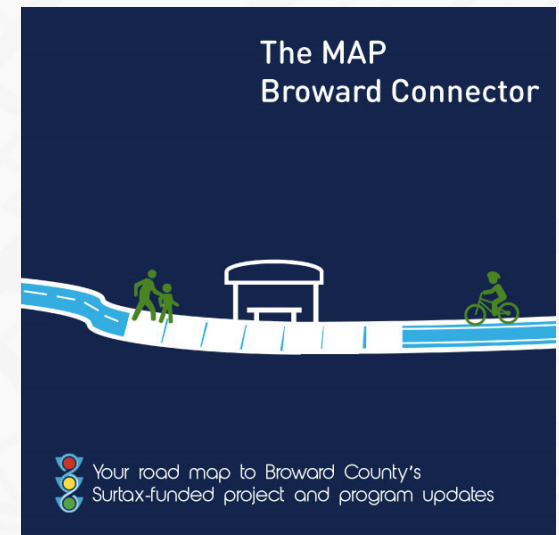


Next Steps After the Public Perception Survey

- Report and share results with the Oversight Board and County partners
- Have ADEPT organize focus groups and charettes for a deeper dive and understanding of the public's perception and mobility goals

2021 Annual Report (AR) Promotion

- The Annual Report has been made physically available at strategic locations or drop off points
- Physical copies were dropped off or mailed to cities who requested them
- It was loaded to the website and is still being ported on the carousel
- It was posted on all the MAP Broward social media account banners shared on social media – created tailored images and uploaded to cover photo position on all accounts.
- It was featured in a marketing email blast via the newsletter MAP Broward Connector Issue 3
- It is promoted via the close of presentations
- Access to the Annual Report was added to link tree in all MAP Administration staff e-signatures
- Posted county-wide on Nextdoor where it receive over 15k views
- The County Office of Public Communications department (OPC) published its availability in Bridges, Sun E-news and on the BCTV slides
- The Annual Report was translated into 4 languages and is being made available on the MAP Broward website
- It has been presented via 1on1s with cities. Municipal Public Information Officers continue to share the Annual Report with residents and business using their communication platforms (pictured in next slide)



Public Outreach & Engagement - Activities

- September 2020: Chamber presentation; BBE event; Oversight Board received Plan
- October 2020: Dashboard and Storyboard went live on PFT website (October 21st); webcast interview October 29th on “everything surtax” (inviting Mayor and Oversight Board Chair, along with key municipal reps from the targeted area)
- November 2020: Innovation Press Event; event featured the safety and innovation component of surtax projects
- December 2020: opened social media accounts. Build e-news template. Created branding guidelines all of which came to together to promote the 5-year plan
- January 2021: finalized the inaugural report and promoted it on all of the above-mentioned communication vehicles
- February 2021: Finalized MAP Broward program branding. Use new logo to load municipal toolkits

Public Outreach & Engagement - Activities

- March and April 2021: Coordinate branding and obtain feedback for future project branding
- May and June 2021: Planned and hosted Municipal Marketing Day with 29 municipalities
- June 2021: Created 5-year plan promo video in partnership with a CBE
- July and August 2021 created easy-to-read plain language education method by categorizing project bubble methodology
- September 2021 created program project collateral. Designed the annual report
- October 2021 designed and ordered marketing event support supplies and materials. Assembled the Annual Report
- November 2021 booked various community events. Continued assembly of the Annual Report
- December 2021 Evaluated and started construability plan for future websites.

Public Outreach & Engagement Plan - Activities

- January 2022 promoted and distributed the Annual Report
- January 2022 promoted and distributed the Annual Report, finalized and promoted the Public Perception Survey
- February 2022 Created multilingual collateral and videos

On Going and Upcoming Public Outreach & Engagement

- Scheduling presentations with chambers and other business-led organizations to share the 5-year plan's economic benefits (always in collaboration with OESBD; already occurring)
- Presenting to community groups, advisory boards, and stakeholders
- Scheduling and attending project kickoff events
- Organizing, categorizing, and growing email distribution lists
- Create more easy-to-read project infographics
- Targeting multilingual media with corresponding educational and outreach materials
- Assuring branding consistency monitoring; delivering and picking up project signage; updating and ensuring quality of all surtax-related municipal project branding, including Community Shuttles
- Scheduling radio and podcast interviews
- Building a new website to include short educational project category reels

Public Outreach & Engagement

Next month (May):

MAP Broward will be featured at OESBD's 2022 Broward & Beyond Business (BBB) Conference

The City of West Park will host a surtax project kickoff event

MAP PIO will be sending digital media kits to tailored lists of multicultural media outlets

MAP Broward will host an interactive outreach area at the City of Miramar's event



Pictured creating surtax awareness in prosperity areas through trusted voices partnerships like the Haitian American Chamber of Commerce and the Greater Caribbean American chamber of commerce



Multicultural Outreach & Engagement



Você sabia que toda vez que compra bens ou serviços tributáveis sobre vendas em Broward, você está investindo em melhorias de transporte e mobilidade em todo o condado?



Por quê? Porque em novembro de 2018, os moradores de Broward votaram pela aprovação de uma sobretaxa de 1% de 30 anos dedicada a melhorias no transporte, que foi chamada de *Penny for Transportation*.



Grças aos eleitores, o Programa de Avanço de Mobilidade, ou MAP Broward, foi criado. Desde 2019-2026, o MAP consiste em centenas de projetos que foram concluídos, estão em andamento e estão categorizados em diferentes tipos de projetos definidos e representados nos círculos azuis. Todos esses projetos têm como objetivo tornar a locomoção por todo o condado mais segura e fácil.



SEUS PROJETOS



mapbroward.broward.org
A partir de: setembro de 2021



Èske ou te konnen chak fwa ou achte byen oswa sèvis ki takse nan Broward ou envesti nan amelyorasyon transpò ak mobilite atravè konte a?



Poukisa sa fèt? Paske nan mwa novanm 2018, rezidan Broward te vote pou apwouve yon taks anplis 1% sou 30 lane ki la pou amelyorasyon transpò, li te rele *Penny for Transportation*.



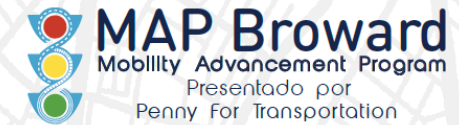
Gras ak moun ki vote yo Pwogram pou Avansman Mobilite oswa MAP Broward, te kreye. Pou peryòd 2019 jiska 2026, MAP gen santèn pwojè ki fini, k ap fèt, epi ki klase nan diferan tip pwojè epi ki defini ak ilistre nan sèk ble yo. Tout pwojè sa yo la pou fè depasman nan tout Konte a alafwa mwen danjre ak pi fasil.



PWOJÈ OU YO



mapbroward.broward.org
Nan dat: Septanm 2021



¿Sabía que cada vez que compra bienes o servicios sujetos a impuestos en Broward está invirtiendo en mejoras de transporte y movilidad por todo el condado?



¿Por qué? Porque en noviembre de 2018, los residentes de Broward votaron para aprobar una un impuesto adicional del 1% por 30 años dedicado a las mejoras en el transporte, que se denominó *Penny for Transportation*.



Gracias a los votantes se creó el Programa para la mejora de la Movilidad o MAP Broward. De 2019 a 2026, MAP tiene cientos de proyectos completados, en proceso y categorizados en diferentes tipos de proyectos definidos y representados en los círculos azules. Todos estos proyectos están destinados a hacer que moverse por el condado sea más seguro y más fácil.



SUS PROYECTOS



mapbroward.broward.org
Desde: Septiembre de 2021

Digital Multicultural Outreach & Engagement



Public Outreach & Engagement Events & Partnerships

- Public outreach or engagement around projects
- City-sponsored community events, parades, festivals, etc.
- Groundbreakings for large/priority Construction-phase projects
- Ribbon cuttings for surtax-funded projects



Project completion



Weston Safety Expo



MAP Admin student outreach



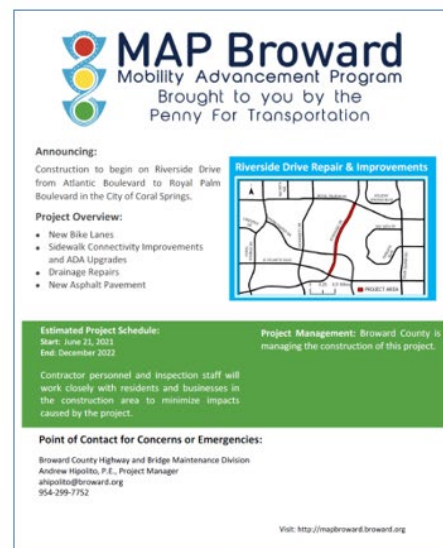
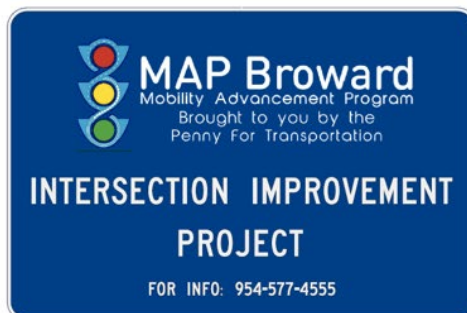
**Public Works incorporating MAP
Broward Outreach**

PROJECT SIGNAGE

Municipality
Hollywood



County



MAP Broward Branding and content sharing around the County.

DIGITAL MEDIA COVERAGE

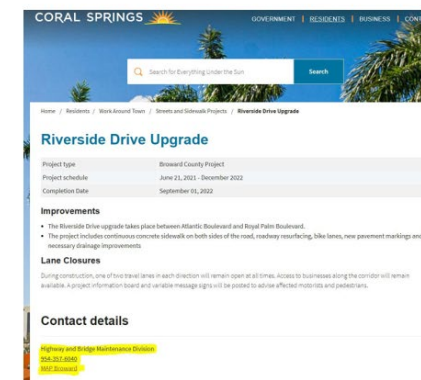
City of Margate
Twitter



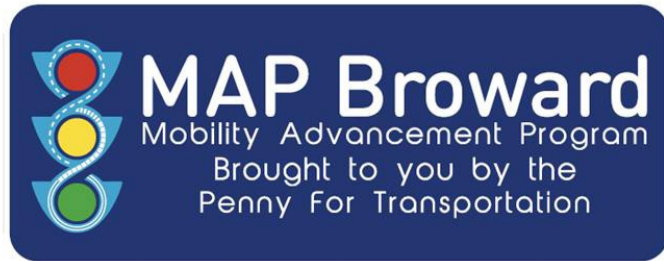
City of Fort
Lauderdale
E-newsletter



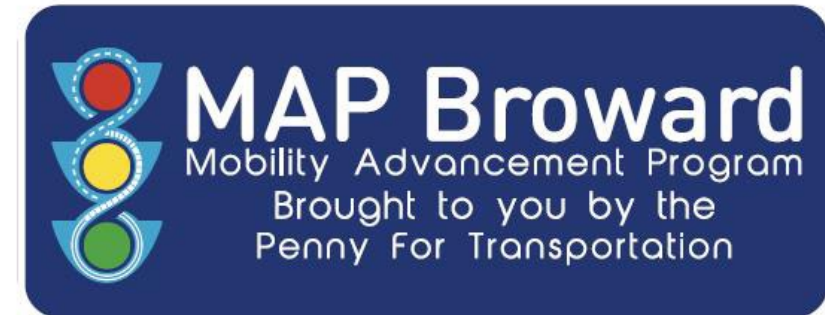
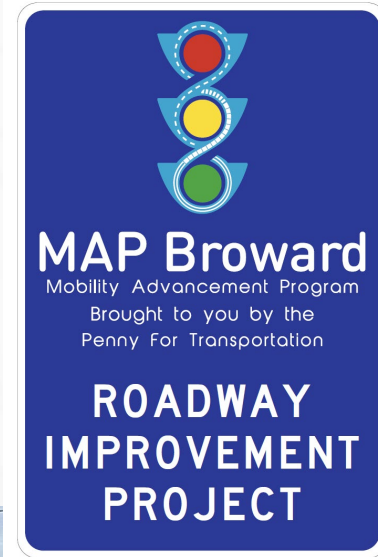
Coral Springs
Website



Construction Signage

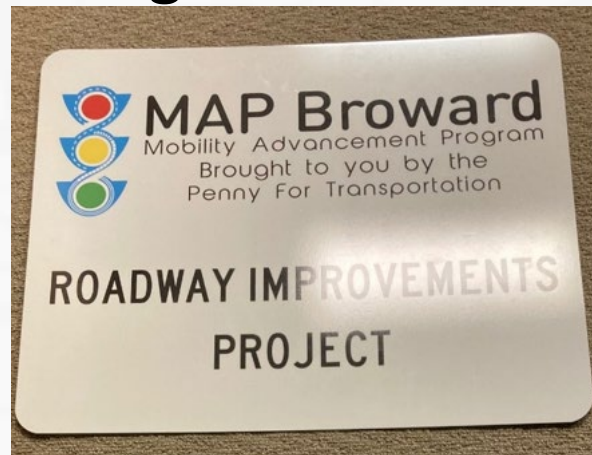


Collaborative Branding Guidelines

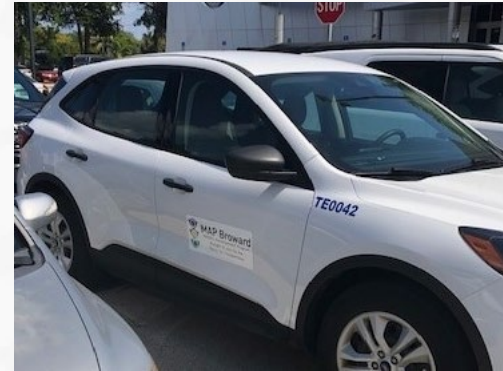


Memorialized Signage (Completed Projects)

- Concrete bridge stamps will be applied to the to Flamingo Rd Bridge at C-9 Canal
- Some municipalities such as the Southwest Ranches sign below will remain in place
- Other completed projects will be switched from the blue signs to the white memorialized sign below



Additional Branding and Signage



Slide will contain video in Oversight Board Meeting Presentation at April 29 Meeting

Discussion? Q&A?

CBE Attainment Update

Mr. Sandy-Michael McDonald – Director, Office of Economic & Small Business Development



MAP Broward
Mobility Advancement Program
Brought to you by the
Penny For Transportation

MAP Broward (Surtax)

QUARTERLY REPORT
MARCH 2022
(JANUARY 2022 – MARCH 2022*)

Surtax Oversight Board Meeting
April 29, 2022

**Inclusive of all County Business Enterprise (CBE) Activity since March 2019.*

**Reflective of payments received through February 28, 2022.*

MAP Broward

Small Business Highlights

County Business Enterprise (CBE) Projects Reviewed

COUNTY Projects Reviewed*	MUNICIPAL Projects Reviewed*
54 Projects	104 Projects
\$368,594,168 Total Estimate of Projects	\$125,232,827 Total Estimate of Projects
30% Average CBE Project Goal	33% Average CBE Project Goal
\$104.1M – Total CBE Projected Amount	

*Inclusive of County Business Enterprise (CBE) Activity since March 2019

MAP Broward - Small Business Highlights

County Business Enterprise (CBE) Projects Awarded



Project Highlights	COUNTY	MUNICIPAL
Projected Amount to CBE Firms	\$38,340,649	\$6,162,357
Awarded to Contractors	21	11
Total Amount Awarded	116,993,378	\$17,551,402
Total Number of CBEs	42	19
Average CBE Commitment	36%	35%

County Business Enterprise (CBE)

Projects Awarded to Contractors - INDUSTRIES

- Asphalt, Concrete, Site Work
- Street and Signalization
- Communication and Marketing/
Public Outreach/Community Involvement
- Construction Engineering Inspection
- Cost Estimating
- Data Collection and Analysis
- Demolition Contractor
- Document Preparation Services
- Electrical
- Engineering
- Environmental
- Fencing, Guardrail, Handrail/Railings
- General Roadway and Miscellaneous Construction
- Irrigation
- Land Surveying
- Landscape Architecture, Land Planning & Design,
Landscape Consulting
- Maintenance of Traffic
- Milling and Paving
- Materials Testing
- MEP (Mechanical, Electrical, Plumbing)
- Permitting Assistance
- Project Management



32 Projects Awarded to CBE Contractors (County and Municipal Projects)

CBE FIRM LOCATIONS – Zip Codes

Zip Code	# of CBEs	Zip Code	# of CBEs	Zip Code	# of CBEs
33024	3	33308	1	*33311	2
33025	2	33312	1	*33309	6
33027	4	33314	2	*33313	1
33029	1	33316	3	*33319	1
33060	1	33317	1	*33069	3
33064	3	33324	1	* Prosperity Broward Zip Code Prosperity Broward is an initiative of the Greater Fort Lauderdale Alliance Foundation which seeks to power prosperity for all by leveraging the county's booming economy to benefit individuals in six economically challenged zip codes: 33311, 33309, 33313, 33319, 33069, and 33023.	
33067	1	33326	3		
33069	3	33327	1		
33076	2	33330	1		
33301	1	33334	1		
33304	1	33441	1		
33305	1	33351	2		

MAP Broward Municipal Project –CBE WINS!

Projects Awarded to CBE Prime Contractors

Municipality	Project Name	CBE Awarded	MAP Broward Amount	CBE Commitment	CBE Estimate
Town of Davie	Davie Road Phase III Roadway Improvement	FG Construction, LLC	\$3,705,724	30%	\$1,111,717
Southwest Ranches	TSDOR SW 196 th Ave to SW 202	A&E Engineering	\$770,146	35%	\$269,551
Wilton Manors	Wilton Drive Landscaping and Irrigation Project	Green Construction Technologies	\$707,000	80%	\$565,600



MAP Broward County Project –CBE WINS!

Projects Awarded to CBE PRIME Contractors

Project Name	CBE Awarded	MAP Broward Amount	CBE Commitment	CBE Estimate
Communication and Marketing Services	Adept Public Relations, LLC	\$187,500	75%	\$140,625
GC West – Map/Surtax Oversight Board Interior Improvements	Danto Builders, LLC	\$1,798,750	30.5%	\$548,618
Consultant Services for Transit Surveys, Infrastructure and Shelter Designs (Saltz)	Saltz Michelson Architects, Inc	\$1,000,000	60%	\$600,000
Transit Shelter/ADA Infrastructure Improvements (Interstate)	Interstate Construction, LLC	\$3,945,700	40.6%	\$1,601,954
Consultant Services for Transit Surveys, Infrastructure and Shelter Designs (Premiere)	Premiere Design Solutions, Inc.	\$3,000,000	60%	\$1,800,000



OESBD-MAP Broward

Community Relations Outreach Update

ADVERTISING

Promotion of MAP Broward throughout Florida

Target Markets: Broward / Monroe / Miami-Dade / Palm Beach

Additional Markets Reached: Statewide (Florida)

Marketing Channels: Digital & Print Ads/ Social Media/Industry Publications

Do Business In Broward Campaign

Digital & Print Advertising

- Florida Trend Small Business E-Newsletter/Digital Advertising Spotlight Feature
- Florida Construction News E-Newsletter/Digital Advertising Spotlight Feature
- South Florida Business Journal (December 2021)

Print Advertising

- Florida Construction News Editorial – 2022 Business Forecast
- South Florida Business Journal – Book of Lists (January 2022)
- Florida Trend – Fort Lauderdale Spotlight
- Livability Ad – Fort Lauderdale Inaugural Edition (October 2021 - October 2022)

COME DO BUSINESS

WITH BROWARD COUNTY GOVERNMENT



OVER \$53 MILLION in Project Opportunities

*Estimated to be Available for Eligible
Certified Businesses Every Year Until 2049*

CONTACT US FOR MORE INFORMATION TODAY!

954-357-6400

December 24, 2021 • Vol. 42, No. 24

THE
YEAR
EVERYONE
MOVED
TO
SOUTH
FLORIDA

Book of Lists

2021-2022

9

T H E L I S T

Compiled by Eman Elshahawy
786-533-8217, @SFBData
eelshahawy@bizjournals.com

RANKED BY 2020 GROSS BILLINGS

BROWARD COUNTY, FLORIDA

DO BUSINESS. MAKE MONEY. REPEAT.

OFFICE OF ECONOMIC AND SMALL BUSINESS DEVELOPMENT
BROWARD.ORG/ECONDEV | 954-357-6400

10

T H E L I S T

Compiled by Eman Elshahawy
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eelshahawy@bizjournals.com

RANKED BY SOUTH FLORIDA LICENSED ENGINEERS. TIES BROKEN BY SOUTH FLORIDA EMPLOYEES

OPPORTUNITIES ARE HERE
DO BUSINESS IN BROWARD

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OESBD-MAP Broward Advertising & Outreach

ADVERTISING

**Seeking a Prosperous 2022?
Do Business in Broward County**
Estimated \$1.68 billion in project opportunities available



12 • JANUARY 2022 — Florida Construction News

Real projects. Real business. Real opportunities. That's exactly what's available for small businesses in Broward County, Florida.

The new year is the perfect time to start participating on projects happening across Broward County. Join local businesses reaping the benefits of becoming a certified County Business Enterprise (CBE) with Broward County's Office of Economic and Small Business Development (OESBD).

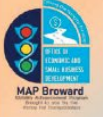
OESBD provides local certification programs to support the growth and sustainability of Broward County's small business community. With Broward County's Mobility Advancement Program (MAP Broward) on track to fund an estimated \$1.68 billion in small business procurement opportunities over what is remaining in the 30-year program, certified firms are needed to participate on eligible projects countywide.

Revenues from MAP Broward (transportation-surtax) are expected to generate an estimated \$355 million annually, representing real competitive procurement opportunities for small businesses. A 30% CBE participation goal has been established for eligible projects, providing an estimated \$53 million in project opportunities for eligible certified firms every year of the program.



Firms are encouraged to visit OESBD's website to learn more about certification, project opportunities and to submit a free online application to become a certified CBE firm in Broward County.





COME DO BUSINESS

WITH BROWARD COUNTY GOVERNMENT





OVER \$53 MILLION in Project Opportunities

Estimated to be Available for Eligible Certified Businesses Every Year Until 2049

CONTACT US FOR MORE INFORMATION TODAY!

954-357-6400

Office of Economic and Small Business Development
105 S. Andrews Ave., Suite 800, Fort Lauderdale, FL
Broward.org/EconDev



Florida Construction News — JANUARY 2022 • 13

OUTREACH

A photograph of a trade show booth for Broward County. A woman in a blue shirt is sitting at a table covered with a blue cloth, smiling and interacting with visitors. The table is set up with various materials, including brochures, a laptop, and a sign that says 'get certified'. In the background, other people are visible, and a sign for 'get certified' is hanging on the wall.

Broward is Buying Reverse Trade Show
March 4, 2022
North Regional / Broward College Library, Coconut Creek, FL

 **MAP Broward**
Mobility Advancement Program
Brought to you by the
Penny For Transportation

76

OESBD-MAP Broward Advertising & Outreach

Educational Video – Posted on Social Media Channels



Slide will contain video in Oversight Board Meeting Presentation at April 29 Meeting

OESBD-MAP Broward

Broward and Beyond Business Conference

Friday, May 6th | The Signature Grand | FREE Admission

MAP Broward

- **Opening Plenary – “Broward is on the Move”**
Gretchen Cassini, Tim Garling and others will be panelists during the Opening Plenary “Broward is on the Move”
- **Luncheon Sponsor**
MAP Broward will be a Luncheon Sponsor at this years 2022 Broward and Beyond Business Conference.
- **Key Exhibitor**
Map Broward will be a Key Exhibitor at this years 2022 Broward and Beyond Business Conference.



**Broward & Beyond
Business Conference**

»»» **We're on the Move!** «««

FRIDAY, MAY 6, 2022 • 8AM - 4:30PM
(CHECK-IN BEGINS @ 7AM)
@THE SIGNATURE GRAND
6900 W. STATE ROAD 84 • DAVIE, FL 33317

For
Entrepreneurs
Business Owners
Professionals

**5 YEAR
ANNIVERSARY**

**BROWARD COUNTY
FLORIDA** Free Admission | Register Online
Visit [Broward.org/BizBeyond](https://www.broward.org/BizBeyond)



MAP Broward
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Brought to you by the
Penny For Transportation

Office of Economic and Small Business Development
115 S. Andrews Avenue, Room A-680
Fort Lauderdale, FL 33301
954-357-6400 | Broward.org/EconDev

Thank You



@BCOESBD



BrowardCountyOESBD

Discussion? Q&A?

NON-AGENDA & ADJOURN

Regular Meeting of Oversight Board April 29, 2022

LUNCH BREAK

Mandatory Annual Ethics Training for the Oversight Board Members will occur at the conclusion of lunch